# CLDM – Certified Learning & Development Strategiest (One-Day Intensive Program)

**Focus:** Strategic L&D, Industry Trends, and Modern Competency Practices **Ideal For:** Experienced Trainers, L&D Specialists, and TTT-Certified Professionals

### Module 1: Competency Basics and Mapping (Refresher & Application Focus)

- Revisit the Competency Iceberg Model aligning hidden traits to visible performance
- Types of Competencies: Functional, Behavioral, Differentiating
- Mapping competencies using JEA and Critical Incident Method
- Using Behaviorally Anchored Rating Scales (BARS) to measure competencies
- Applying the Quan Competence Framework to modern job roles
  Activity: Mini workshop Design a competency map for a new-age job role (e.g., Al Trainer or Customer Success Partner)

#### **Module 2: Competency Assessment and Talent Diagnosis**

- Beyond assessments: Linking competency to business performance metrics
- Integrating 360° Feedback and Peer Reviews with developmental goals
- Designing an Assessment Center structure, simulation design, evidence matrix
- Using Gilbert's Model for diagnosing performance gaps
- Aligning TNA results with organizational strategy
  Activity: Group simulation Create an assessment flow for "Leadership Pipeline Development"

#### **Module 3: Training Design Mastery**

- Crafting objectives using Bloom's Taxonomy for measurable outcomes
- Balancing Affective, Behavioral, and Cognitive learning
- Using Kolb's Learning Styles to personalize training journeys
- 8 Key aspects of a powerful training design (with real examples)
  Micro Skill Lab: Redesign an existing training for hybrid learners (in-person + digital)

#### **Module 4: Training Evaluation and ROI**

- Moving from "Training as Cost" to "Training as Investment"
- Kirkpatrick's 4 Levels applied to real organizational scenarios
- Calculating ROI with both tangible and intangible benefits
- Post-training follow-up and behavior sustainment strategies
- Linking ROI to Human Capital Readiness Index
  Activity: Case study Measure ROI of a leadership training intervention

### Module 5: Management Buy-In and Strategic Alignment

- Perceptual Ladder overcoming resistance and influencing leadership
- Building a Business Case for L&D: Data-driven storytelling
- Using **RATER Model** to communicate L&D's value
- Translating training outcomes into executive language (impact metrics)
  Activity: Create a 5-slide business case presentation to secure CEO buy-in for an L&D initiative

## Module 6: Emerging Trends and Future of Learning (Skill-Based & Non-Technical)

- The Shift from Training to Learning Ecosystems
- Designing Learning Cultures from compliance to curiosity
- Personalized Learning Paths using skill-based frameworks
- Microlearning, Social Learning, and Gamified Learning Journeys
- The evolving role of L&D as **Strategic Talent Partners**
- Trends to Watch: Skills Cloud, Learning in the Flow of Work, Learning Agility
  Activity: Trend Forecast Roundtable "Where is L&D headed in 2030?"

#### Wrap-Up: Reflect, Redefine, Reimagine

Self-assessment: Where do I stand as an L&D Strategist?