Professional Scrum Master (PSM-II)

1. Understanding and Applying the Scrum Framework
   1.1 Scrum Definition
   1.2 Scrum Theory
   1.3 Scrum Values
   1.4 Scrum Team
   1.5 Scrum Events
   1.6 Scrum Artifacts
   1.7 Definition of Done

2. Developing People and Teams
   2.1 Self-Managing Teams
   2.2 Facilitation
   2.3 Coaching and Mentoring

3. Managing Products with Agility
   3.1 Forecasting & Release Planning
   3.2 Product Value
   3.3 Product Backlog Management
   3.4 Stakeholders & Customers

4. Developing and Delivering Products Professionally
   4.1 Managing Technical Risk

5. Evolving the Agile Organization
   5.1 Organizational Design and culture