

MSP® 5th Edition Foundation

Course Content –

1 Introduction

- 1.1 Purpose of the guide
- 1.2 What is a programme?
- 1.3 Why use programme management?
- 1.4 Overcoming common challenges
- 1.5 Programme environment
- 1.6 How MSP fits into AXELOS Global Best Practice
- 1.7 How to use this guide

2 Principles

- 2.1 Lead with purpose
- 2.2 Collaborate across boundaries
- 2.3 Deal with ambiguity
- 2.4 Align with priorities
- 2.5 Deploy diverse skills
- 2.6 Realize measurable benefits
- 2.7 Bring pace and value

3 An introduction to MSP themes

- 3.1 Programme governance
- 3.2 Fit with corporate governance
- 3.3 Plan–Do–Check–Act cycle
- 3.4 Programme strategy
- 3.5 Programme plans
- 3.6 Content of the MSP themes

4 Organization

- 4.1 Purpose
- 4.2 Key relationships with principles
- 4.3 Governance approach
- 4.4 Risk appetite
- 4.5 Organization structure
- 4.6 Individual roles
- 4.7 Tailoring programme governance

- 4.8 Additional governance support offices
- 4.9 Additional individual roles
- 4.10 Stakeholder engagement
- 4.11 Stakeholder engagement approach
- 4.12 Stakeholder engagement and communications plan
- 4.13 Documents to support the theme
- 4.14 Focus of the key roles for the theme

5 Design

- 5.1 Purpose
- 5.2 Key relationships with principles
- 5.3 Design approach
- 5.4 Vision statement
- 5.5 Benefits
- 5.6 Risk identification and prioritization
- 5.7 Target operating model
- 5.8 Documents to support the theme
- 5.9 Focus of key roles for the theme

6 Justification

- 6.1 Purpose
- 6.2 Key relationships with principles
- 6.3 Programme mandate
- 6.4 Funding approach
- 6.5 Programme brief
- 6.6 Business case
- 6.7 Financial planning
- 6.8 Documents to support the theme
- 6.9 Focus of key roles for the theme

7 Structure

- 7.1 Purpose
- 7.2 Key relationships with principles
- 7.3 Delivery approach
- 7.4 Establishing the appropriate pace
- 7.5 Delivery planning
- 7.6 Multimodal delivery

- 7.7 Dependencies
- 7.8 Benefits realization planning
- 7.9 Resourcing approach
- 7.10 Documents to support the theme
- 7.11 Focus of key roles for the theme

8 Knowledge

- 8.1 Purpose
- 8.2 Key relationships with principles
- 8.3 Knowledge and learning approach
- 8.4 Knowledge management
- 8.5 Ensuring lessons are learned
- 8.6 Information approach
- 8.7 Information management
- 8.8 Documents to support the theme
- 8.9 Focus of key roles for the theme

9 Assurance

- 9.1 Purpose
- 9.2 Key relationships with principles
- 9.3 Assurance approach
- 9.4 Assurance at multiple levels
- 9.5 Assurance planning
- 9.6 Documents to support the theme
- 9.7 Focus of key roles for the theme

10 Decisions

- 10.1 Purpose
- 10.2 Key relationships with principles
- 10.3 Decision-making approach
- 10.4 Issue resolution approach
- 10.5 Risk response approach
- 10.6 Data-gathering and reporting
- 10.7 Options analysis
- 10.8 Documents to support the theme
- 10.9 Focus of key roles for the theme

11 Introduction to MSP processes

11.1 Programme lifecycle

11.2 MSP processes

12 Identify the programme

12.1 Purpose

12.2 Objectives

12.3 Context

12.4 Activities

12.5 Responsibilities

12.6 Application of the themes in this process

13 Design the outcomes

13.1 Purpose

13.2 Objectives

13.3 Context

13.4 Activities

13.5 Responsibilities

13.6 Application of the themes in this process

14 Plan progressive delivery

14.1 Purpose

14.2 Objectives

14.3 Context

14.4 Activities

14.5 Responsibilities

14.6 Application of the themes in this process

15 Deliver the capabilities

15.1 Purpose

15.2 Objectives

15.3 Context

15.4 Activities

15.5 Responsibilities

15.6 Application of the themes in this process

16 Embed the outcomes

16.1 Purpose

16.2 Objectives

16.3 Context

16.4 Activities

16.5 Responsibilities

16.6 Application of the themes in this process

17 Evaluate new information

17.1 Purpose

17.2 Objectives

17.3 Context

17.4 Activities

17.5 Responsibilities

17.6 Application of the themes in this process

18 Close the programme

18.1 Purpose

18.2 Objectives

18.3 Context

18.4 Activities

18.5 Responsibilities

18.6 Application of the themes in this process